



Aztech Global Ltd.

Annual General Meeting 2026

20 April 2026

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Note on Forward-Looking Statements

This presentation may contain certain forward-looking statements including, but not limited to, statements as to future operating results and plans.

These statements are based on our assumptions and estimates and are subject to known and unknown risks and uncertainties and other factors which may cause the actual results, performance or achievements of the Group to differ materially from any future results, performance or achievements expressed or implied by those projected in the forward-looking statements.

Consequently, readers are cautioned not to place undue reliance on any forward-looking statements.

All \$ dollar amounts are in Singapore dollars unless otherwise specified.



AGM 2026 Agenda

- FY2025 Financial Highlights
- Proposed Final & Special Dividends
- Taking Strategic Steps
- Strategic Priorities 2026
- Outlook



FY2025 Financial Highlights

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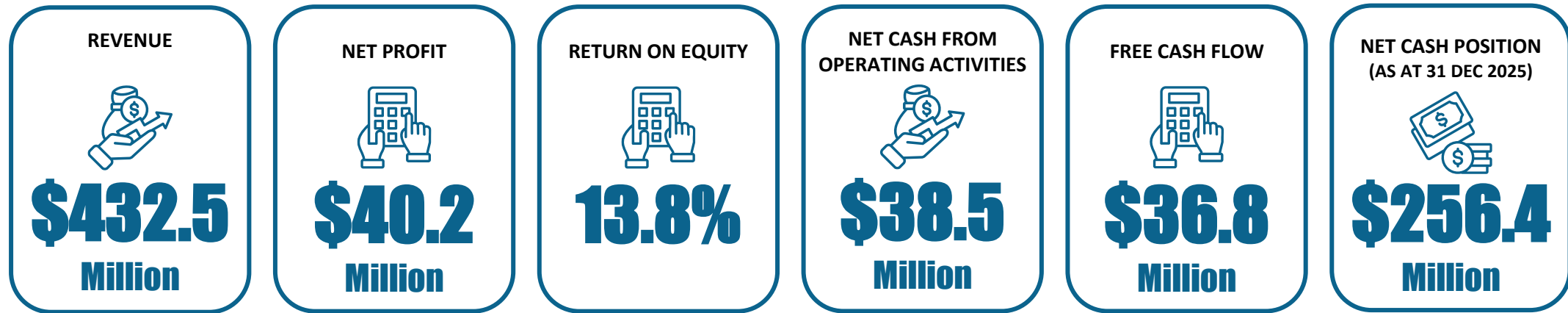
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FY2025 Financial Highlights

Challenging FY2025 | Cash-Generative Business



(after dividends distributions totalling \$84.9 million in 2025)

- FY2025 Performance was impacted by increased competition and softer customer demand for IoT devices and Data-communication products.
- Strong financial and \$256.4 million net cash provides a solid base to support business and dividends.



Proposed Final & Special Dividends

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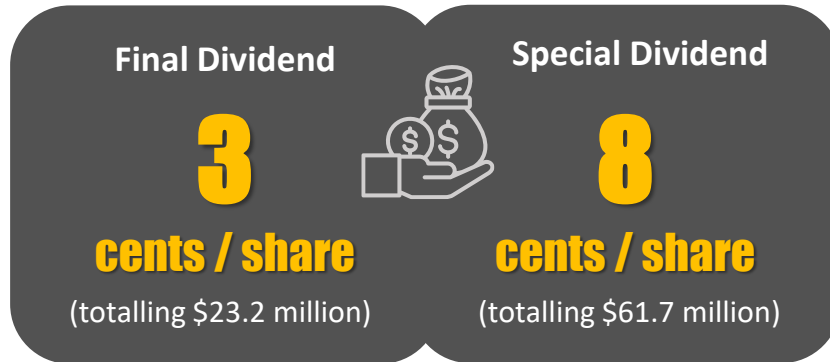
2H 2025 Dividend

Proposed Final Ordinary & Special One-Tier Tax-Exempt Dividends



- Returning surplus cash in the form of one-off **special dividend of 8 cents per share** (totalling **\$61.7 million**).
- Proposed final and special dividends of **11 cents per share** will be paid on **30 April 2026**, if approved by Shareholders during AGM 2026.

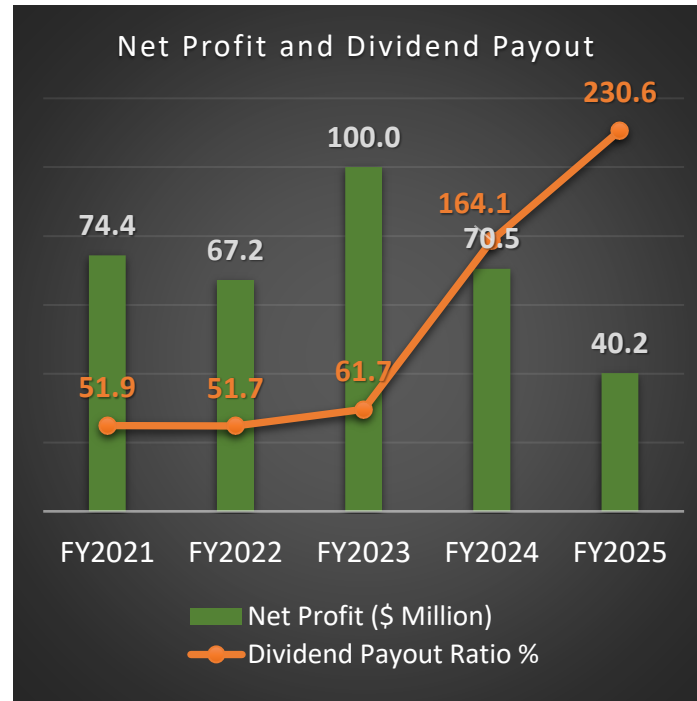
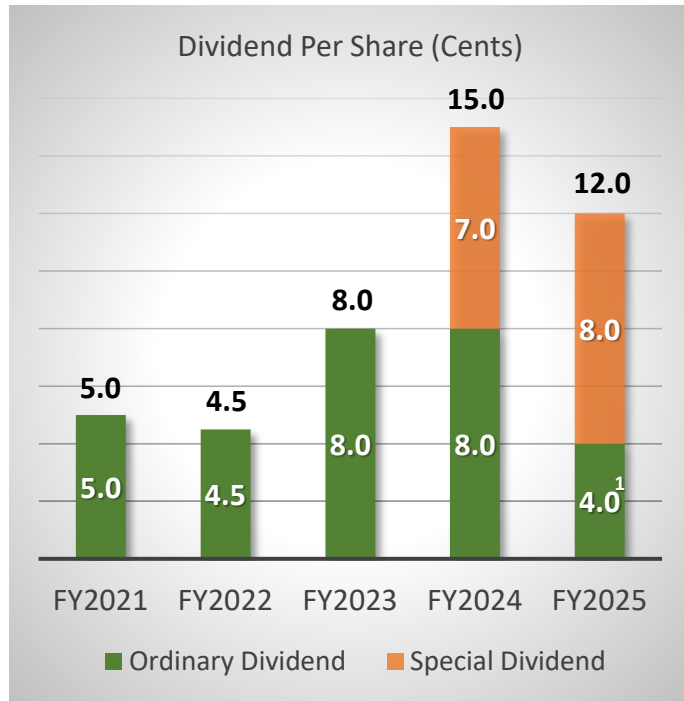
PROPOSED



1. Includes cash at bank of \$123.3 million and short-term investments of \$146.2 million as of 31 December 2025.

2H 2025 Dividend

Proposed Final Ordinary & Special One-Tier Tax-Exempt Dividends



- Record dividend payout ratio of **230.6%** since IPO in March 2021.
- Intend to recommend dividends of at least 30% of net profit generated in FY2026 to reward shareholders for participating in its growth.

1. Includes interim dividend of 1 cent per share paid on 6 August 2025.



Taking Strategic Steps

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Taking Strategic Steps

Creating Innovative Solutions

- Strengthened regulated manufacturing readiness with U.S. FDA 21 CFR Part 807 registration and maintaining ISO 13485 certification, enhancing support for MedTech customers entering the US market.
- Continued development of AI-enabled technologies, smart systems and automation as part of the Group's Industry 4.0 roadmap, strengthening operational resilience and manufacturing readiness.
- Expanded technology development, including Smart Lighting Gen 3 and edge-AI imaging models, supporting surveillance, smart home and environmental monitoring applications.

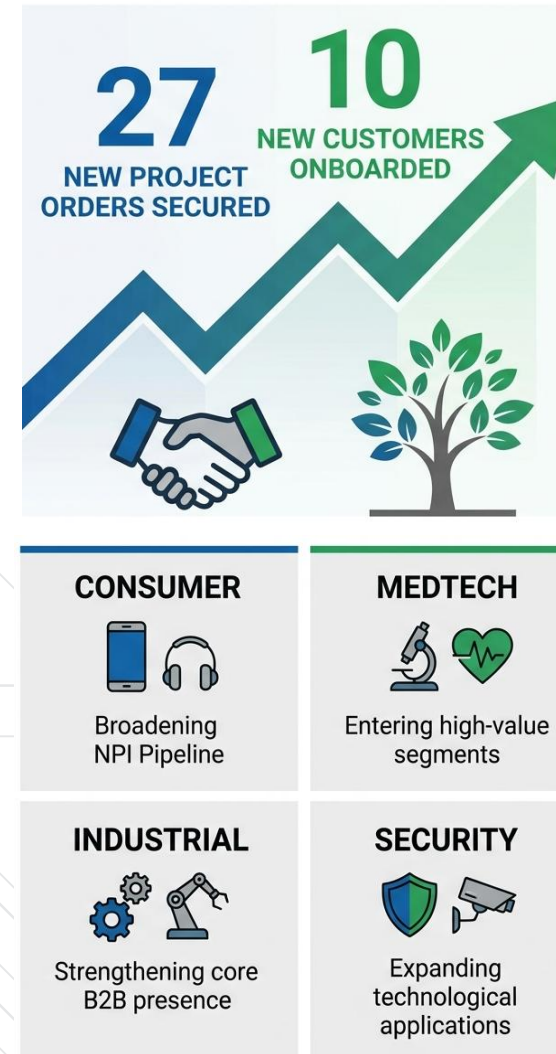


1. New project order refers to new product secured from existing and new customers.

Taking Strategic Steps

Deepening & Expanding Customer Base

- Secured 27 new project orders and onboarded 10 new customers across consumer, MedTech, industrial and security segments, broadening the NPI pipeline.
- Expanded into renewable energy hardware aligned with global electrification and sustainability trends, leveraging engineering and manufacturing capabilities.
- Progressed eight new projects into commercial production in 2025, with remaining projects advancing toward completion in 2026. As these products are at early stages of market adoption, contributions are expected to be modest initially and increase progressively as adoption builds.



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Taking Strategic Steps

Optimising Operational Footprint

- Optimized the manufacturing footprint through the divestment of the Gelang Patah property and sale-and-partial-leaseback of the Dongguan facility, while ensuring production continuity.
- Maintained approximately 500,000 sq ft of scalable manufacturing capacity across Malaysia and China, aligned with demand and utilisation levels.
- Advanced digitalisation of incoming material handling, documentation and workflows to improve traceability and planning accuracy, strengthening the foundation for deeper automation as scale and demand justify.



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Strategic Priorities for 2026

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Strategic Priorities for 2026

Positioning for Future Opportunities

- Progress higher-value growth initiatives by advancing projects in the MedTech and renewable energy segments, where long-term opportunities are supported by structural demand and customer engagement.
- Further strengthen engineering, design and regulated manufacturing capabilities to support more complex customer requirements and higher-quality earnings over time.
- Maintain disciplined execution and operational readiness, delivering contracted orders reliably while continuing automation and digitalisation efforts to improve productivity, resilience and customer satisfaction.

1. New project order refers to new product secured from existing and new customers.



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Outlook



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Outlook

Navigating Market Conditions Ahead

- Expect continued near-term uncertainty, with mixed global market conditions driven by geopolitical tensions, shifting trade policies and structural changes in supply chains.
- Remain focused on long-term opportunity areas in IoT, MedTech and renewable energy, even as near-term demand remains uneven, supported by structural growth drivers over time.
- Maintain discipline and readiness, adapting to rising product complexity while balancing cost control with the ability to respond as customer adoption and demand improve.

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Thank You



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